

# Parameter Optimization of a Control Policy for Unreliable Manufacturing Systems\*

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**Abstract:** We study a tandem two machine system producing one part type. The machines are subject to failures. A policy called surplus control which features two threshold levels, each for one machine, is used to regulate the production. We propose a simple algorithm based on perturbation analysis techniques to estimate the gradient of a cost functional. It is proved that this estimate is unbiased. Examples are given to demonstrate the algorithm.

**Key words:** manufacturing system; perturbation analysis; unbiased estimate; threshold control

## 1 Introduction

Threshold control policies have been proven to be effective in regulating production of manufacturing systems with unreliable machines<sup>[1~3]</sup>. An important feature of such policies is simplicity. To optimize the system performance, one only has to calculate the optimal threshold values and this is done “off-line”. The “on-line” control actions are simple: when certain variables that represent the system states, e. g. Work-In-Process (WIP) levels at different stages, exceed their corresponding threshold values, the production of those stages should stop, otherwise, they should work as hard as they can. Kanban system is a noted representative.

In this paper, we consider one of such policies dubbed surplus control proposed in [4]. Under this policy, the states of a manufacturing system are surplus levels, as defined in the next section. To select the optimal threshold values so that a cost functional can be minimized, one has to calculate the gradient of the cost functional with respect to the threshold values. The gradient may then be used to minimize the cost functional. We propose a very simple algorithm based on perturbation analysis techniques<sup>[5,6]</sup> to estimate the gradient. We show that our estimate is unbiased. That is, The expectation of the estimate is equal to the true gradient.

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## 2 The Model and the Policy

We consider a tandem two machine system producing one product (see Fig. 1). The machines are unreliable, each having two states, up and down. Two buffers, one placed after the first machine  $M_1$  and the other after  $M_2$ , are used to store parts. The production rates  $u_1$  and  $u_2$  are control variables that have to be properly regulated to minimize a cost functional defined later in this section.

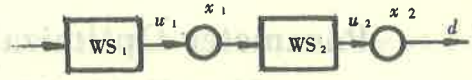


Fig. 1 A tandem two machine system

The system can be described by the following equations

$$\dot{x}_i(t) = u_i(t) - d, \quad i = 1, 2, \quad (1)$$

$$x_1(t) \geq x_2(t), \quad (2)$$

$$0 \leq u_i(t) \leq U_i \alpha_i(t), \quad i = 1, 2. \quad (3)$$

The machines are unreliable. The state of  $M_i, i = 1, 2$ , is described by  $\alpha_i(t)$ , a finite state Markov process called machine process.  $\alpha_i(t) = 1$  if  $M_i$  is up and  $\alpha_i(t) = 0$  if  $M_i$  is down. The up times and down times are exponentially distributed with average up time being  $1/p_i$  and average down time  $1/r_i$  for  $M_i, i = 1, 2$ . Denote  $\alpha(t) = (\alpha_1(t), \alpha_2(t))$ . The production rate of machine  $M_i$  is  $u_i(t)$  and can be adjusted to any value between 0 and  $U_i$  if  $M_i$  is up. For the simplicity, we assume  $U_1 = U_2 = U$ . Further,  $d$  is a constant demand rate.  $x_1(t)$  and  $x_2(t)$  are called surpluses for  $M_1$  and  $M_2$  respectively. They are defined, as seen from Eqs. (1), as the difference between the cumulative production at  $M_i$  and the cumulative demand for the system,  $i = 1, 2$ . The initial conditions are  $x_1(t) = x_2(t) = 0$  and  $\alpha_1(t) = \alpha_2(t) = 1$ . The objective is to minimize the average cost during a finite period  $T$ , as defined in the following equations

$$J_T = E \frac{1}{T} \int_0^T [c_1 b(t) + c_2^+ x_2^+(t) + c_2^- x_2^-(t)] dt$$

where  $b(t) = x_1(t) - x_2(t)$ ,  $x_2^+(t) = \max(x_2(t), 0)$  and  $x_2^-(t) = \max(-x_2(t), 0)$ . Constants  $c_1$  and  $c_2^+$  are inventory cost coefficients for  $M_1$  and  $M_2$  respectively, and  $c_2^-$  is the backlog cost coefficient for  $M_2$ .

Intuitively, our objective is to adjust dynamically the production rates  $u_1$  and  $u_2$  (of course only when the machines are up) so that both inventory and backlog cost (negative  $x_2$ ) can be minimized. The control policy is called surplus control and is defined as<sup>[4]</sup>:

$$u_1(t) = \begin{cases} U_1, & x_1(t) < h_1, \\ d, & x_1(t) = h_1, \\ 0, & x_1(t) > h_1, \end{cases} \quad u_2(t) = \begin{cases} U_2, & x_2(t) < h_2, b(t) > 0, \\ d, & x_2(t) = h_2, b(t) > 0, \\ 0, & x_2(t) > h_2, \\ u_1(t), & x_2(t) \leq h_2, b(t) = 0, \end{cases}$$

where  $h_i$  is a predetermined threshold,  $i = 1, 2$ .

Apparently, after the SC policy is selected, to optimize the system performance, i.e., to minimize  $J_T$ , the only thing one needs to do is to select the optimal threshold levels  $h_1$  and  $h_2$ . As we explained earlier, the purpose of this paper is to derive the gradient of  $J_T$  with respect to  $h_1$  and  $h_2$  using perturbation analysis (PA) technique. One may then use the gradient

to calculate the optimal threshold values.

### 3 Perturbation Analysis

Since the initial condition is given ( $x_1(0)=x_2(0)=0$ ,  $a_1(0)=a_2(0)=1$ ), the sample path  $x(t)=(x_1(t), x_2(t))$  is uniquely determined by the machine process  $a(t)$  and the threshold levels  $h=(h_1, h_2)$ . Such a sample path is shown in Fig. 2, where  $q_0, q_1, \dots$  and  $s_0, s_1, \dots$  denote the transition instances of  $a_1(t)$  and  $a_2(t)$  respectively. Each such transition is called an event and  $t_0, t_1, \dots$  denote the instances when events take place.

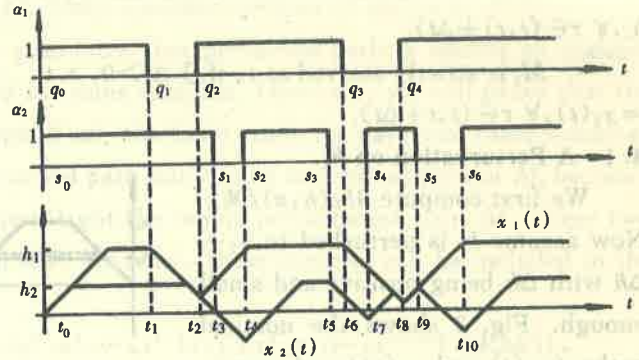


Fig. 2 Sample paths

The PA approach is to observe one sample path (called nominal path), which is obtained either from experiment or simulation under a set of parameter values (in this paper,  $h_1$  and  $h_2$ ) and to derive the gradient of the cost functional. Let us denote the cost functional obtained from a single sample path as  $L_T(h, \alpha)$  i. e.  $L_T(h, \alpha) = \frac{1}{T} \int_0^T [c_1 b(t) + c_2^+ x_2^+(t) + c_2^- x_2^-(t)] dt$ . Thus,  $J_T(h) = EL_T(h, \alpha)$ . As stated earlier, we would like to compute  $\partial J_T(h)/\partial h$ . We will show that based on a single sample path, a simple algorithm which consists of integrals of indicator functions will provide  $\partial L_T(h, \alpha)/\partial h$  which will serve as the estimate of  $\partial J_T(h)/\partial h$ . Then, one important issue is to show that this estimate is unbiased<sup>[7]</sup>. It will be shown that this is indeed true for our system. That is

**Theorem 1** For the system described by Eqs. (1)~(3) with SC policy, we have

$$E \frac{\partial L_T(h, \alpha)}{\partial h} = \frac{\partial}{\partial h} EL_T(h, \alpha) \text{ and } E \left| \frac{\partial L_T(h, \alpha)}{\partial h} \right| < \infty.$$

The proof is given in the next section.

### 4 The Proof of Theorem 1

For any fixed  $T$ , there exists an event number  $N$ , s. t.  $t_N \leq T \leq t_{N+1}$ . Apparently,  $N$  is a non-negative random variable depending on machine process  $a(t)$ . Denote the number of state changes of  $M_i$  in  $[0, t_N]$  by  $N_i$ . Let  $\xi_1^{i+1} = q_{2i+1} - q_{2i}$ ,  $\eta_1^{i+1} = q_{2i+2} - q_{2i+1}$ ,  $i \geq 0$ ,  $2i+2 \leq N_1$ ;  $\xi_2^{i+1} = s_{2i+1} - s_{2i}$ ,  $\eta_2^{i+1} = s_{2i+2} - s_{2i+1}$ ,  $i \geq 0$ ,  $2i+2 \leq N_2$ . So  $\xi_i^{i+1} \sim \xi_i$  and  $\eta_i^{i+1} \sim \eta_i$ , where  $\xi_i$  and  $\eta_i$  are the random variables describing the up times and the down times for  $M_i$ ,  $i=1, 2$ . Assume  $\{x^0, x^1, \dots, x^N\}$  be the sequence of system state with respect to  $\{t_0, t_1, \dots, t_N\}$ . Denote  $v = U - d$ , then

**Lemma 1** For the random variable  $N$  s. t.  $EN < \infty$ .

**Proof** Because  $a_i(t)$  is an alternative renewed process,  $T$  is finite,  $0 < E\xi_i, 0 < E\eta_i$ ,  $i=1, 2$ , by renewed theory<sup>[8]</sup>, the result is clear. Q. E. D.

To further facilitate the proof of Theorem 1, we need the following definitions:



- $x_i(t)$  reaches  $h_i$  at  $t$ ; if  $x_i(t) = h_i$  and  $\exists \Delta t > 0$ , s. t.  $x_i(\tau) < h_i, \forall \tau \in (t - \Delta t, t)$ .
- $M_2$  is starved at  $t$ ; if  $x_1(t) = x_2(t)$  and  $\exists \Delta t > 0$ , s. t.  $x_1(\tau) > x_2(\tau), \forall \tau \in (t - \Delta t, t)$ .
- $x_i(t)$  strictly reaches  $h_i$  at  $t$ ; if  $\exists \Delta t > 0$ , s. t.  $x_i(\tau) < h_i, \forall \tau \in (t - \Delta t, t)$  and  $x_i(\tau) = h_i, \forall \tau \in (t, t + \Delta t)$ .
- $M_2$  is strictly starved at  $t$ ; if  $\exists \Delta t > 0$ , s. t.  $x_1(\tau) > x_2(\tau), \forall \tau \in (t - \Delta t, t)$  and  $x_1(\tau) = x_2(\tau), \forall \tau \in (t, t + \Delta t)$ .

#### 4.1 A Perturbation on $h_2$

We first compute  $\partial J_T(h, \alpha) / \partial h_2$ .

Now assume  $h_2$  is perturbed to  $h_2 + \Delta h$  with  $\Delta h$  being positive and small enough. Fig. 3 shows the nominal paths,  $(x_1(t)$  and  $x_2(t))$  and perturbation path  $x'_2(t)$  with such a perturbation and some machine process  $\alpha^0(t)$  s. t.  $N < \infty$ . In denoted by dotted curve if it deviates from  $x'_2(t)$ . We are interested in those time intervals in which the nominal and the perturbed paths do not overlap. Apparently, a perturbation on  $h_2$  does not affect  $x_1(t)$ . Denote those time intervals in which  $x_2(t) \neq x'_2(t)$  by  $\varphi_i, i = 1, 2, \dots$ . It is easy to observe that  $\varphi_i$  starts when  $x_2(t)$  strictly reaches  $h_2$  and terminates when  $M_2$  is starved. Denote  $I_2 = \{t | t \in \varphi_i, i = 1, 2, \dots\}$ ,  $I_2^+ = \{t | t \in \varphi_i \text{ and } x_2(t) \geq 0\}$ ,  $I_2^- = I - I_2^+$ ;  $n_2$  = the number of intervals in  $I_2$ ,  $n_2^-$  = the number of intervals in  $I_2^-$ ,  $n_2^{IS}$  = the times that  $M_2$  becomes starved from idle state ( $M_2$  is up but not operation) in  $I_2$ ,  $n_2^{OS}$  = the times that  $M_2$  becomes starved from operation state in  $I_2$ ;  $l(I_2) = \int_0^T l\{t \in I_2\} dt$ , where  $l\{\cdot\}$  is an indicator function. We then have

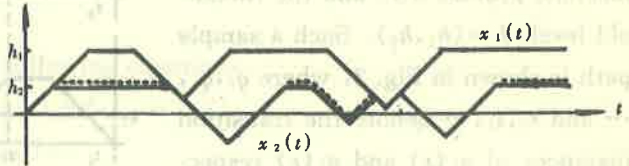


Fig. 3 Nominal and perturbed paths

$L_T(h_1, h_2 + \Delta h, \alpha^0(t))$   
 $= L_T(h_1, h_2, \alpha^0(t)) + \frac{1}{T} [-l(I_2)c_1 + l(I_2^+)c_2^+ - l(I_2^-)c_2^-] \Delta h + 0(\Delta h, \alpha^0(t)).$  (4)

where

$$0(\Delta h, \alpha^0(t)) = \frac{\Delta h^2}{T} \left[ (c_1 - c_2^+) \left( \frac{n_2}{2v} + \frac{n_2^{IS}}{2d} + \frac{n_2^{OS}}{2U} \right) + (c_1 + c_2^+) \left( \frac{\bar{n}_2^-}{2v} + \frac{n_2^-}{2d} \right) \right]. \quad (5)$$

with  $\bar{n}_2^- = n_2^-$  or  $n_2^- - 1$  depending upon the value of  $x_2(T)$ . Denote

$$\frac{\partial L_T(h_1, h_2, \alpha^0(t))}{\partial h_2} = \frac{1}{T} [-l(I_2)c_1 + l(I_2^+)c_2^+ - l(I_2^-)c_2^-]. \quad (6)$$

Apparently, (6) is independent of  $\Delta h$ . Now (4) can be written as

$$L_T(h_1, h_2 + \Delta h, \alpha^0(t)) - L_T(h_1, h_2, \alpha^0(t)) = \frac{\partial L_T(h_1, h_2, \alpha^0(t))}{\partial h_2} \Delta h + 0(\Delta h, \alpha^0(t)) \quad (7)$$

**Lemma 2** The system (1)~(3) with the perturbation of  $h_2$ , we have

$$L_T(h_1, h_2 + \Delta h, \alpha(t)) - L_T(h_1, h_2, \alpha(t)) = \frac{\partial L_T(h_1, h_2, \alpha(t))}{\partial h_2} \Delta h + 0(\Delta h, \alpha(t)), \text{ a. s.} \quad (8)$$

where

$$\frac{\partial L_T(h_1, h_2, \alpha(t))}{\partial h_2} = \frac{1}{T} [-l(I_2)c_1 + l(I_2^+)c_2^+ - l(I_2^-)c_2^-], \text{ a. s.} \quad (9)$$

$$\lim_{\Delta h \rightarrow 0} E \frac{|0(\Delta h, \alpha(t))|}{\Delta h} = 0, \quad (10)$$

Proof For any machine process  $\alpha(t)$  s. t.  $N < \infty$ , we can write the formulas such as (8) and (9). Now we should prove (10). Only consider samples of  $\alpha(t)$  s. t.  $N < \infty$ .

Now that  $\Delta h$  is given, we cannot guarantee that perturbed path is similar to nominal path. That means Eq. (7) may not hold for some samples. However, we will prove that the probability of these samples trends to zero if  $\Delta h \rightarrow 0$ . Let's study the nature of these samples, if  $M_2$  becomes starved some time in perturbed path but it isn't in nominal path or  $M_2$  becomes down while it is being perturbed but hasn't got the whole perturbation gain  $\Delta h$ , these two cases both will result in failure of Eqs. (5). Anyway, these samples can be included in the following set

$$\Omega_1 = \{\omega | \alpha(t) \text{ s. t. } t_i - t_{i-1} \in f_i(x^0, x^1, \dots, x^{i-1}), f_i(x^0, x^1, \dots, x^{i-1}) + R\Delta h\},$$

where  $R$  is a constant and  $f_i$  is a linear function which depends on the history of  $(x(t), \alpha(t))$ . If  $\omega \notin \Omega_1$ , then  $0(\Delta h, \alpha(t))$  in (8) is something such as Eq. (5), using  $n_2 \leq N$  and  $n_2^- \leq N$ , we have:  $|0(\Delta h, \alpha(t))| \leq C \cdot \Delta h^2 \cdot N$ , where  $C$  is a constant which is independent on  $\alpha(t)$ . By Lemma 1, that yields

$$\lim_{\Delta h \rightarrow 0} E \frac{|0(\Delta h, \alpha(t))|}{\Delta h} \Big|_{\bar{n}_1} = 0. \quad (11)$$

If  $\omega \in \Omega_1$  then  $|0(\Delta h, \alpha(t))| \leq C\Delta h^2 N + \bar{C}\Delta h$ , where  $\bar{C}$  is also a constant. That following

$$E \frac{|0(\Delta h, \alpha(t))|}{\Delta h} \Big|_{n_1} = C \cdot \Delta h \cdot EN + \bar{C} \cdot P(\Omega_1). \quad (12)$$

Recall the assumption that  $\xi_i$  and  $\eta_i$  both are exponentially distributed random variables, and distribution functions are consistent right continuous, thus,  $\lim_{\Delta h \rightarrow 0} P(\Omega_1) = 0$ . We then get

$$\lim_{\Delta h \rightarrow 0} E \frac{|\Delta h, \alpha(t))|}{\Delta h} \Big|_{n_1} = 0. \quad (13)$$

From (11) and (13), Lemma 2 holds.

The proof of the theorem 1 Take the expectation of both sides of Eqs. (8), then let  $\Delta h \rightarrow 0$ , from Eqs. (9) and (10), we obtain

$$E \frac{\partial L_T(h, \alpha)}{\partial h_2} = \frac{\partial}{\partial h_2} E L_T(h, \alpha) \text{ and } E \left| \frac{\partial L_T(h, \alpha)}{\partial h_2} \right| \leq c_1 + c_2^+ + c_2^- < \infty. \quad (14)$$

## 4.2 A Perturbation $h_1$

Now we turn to  $\partial L_T(h, \alpha)/\partial h_1$ .

Similar to the case of  $h_2$ , the perturbed paths  $x'_1(t)$  and  $x'_2(t)$  can be constructed from the nominal paths  $x_1(t)$  and  $x_2(t)$ , as shown in Fig. 4.

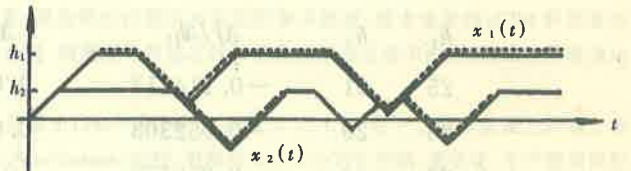


Fig. 4 Sample paths when  $h_1$  is perturbed

Denote  $I_1 = \{t | x'_1(t) \neq x_1(t)\}$ . It

can be easily seen that  $I_1$  is the time interval from the instance when  $x_1(t)$  first strictly reaches  $h_1$  to  $T$ . Also denote those intervals in which  $x_2(t) \neq x'_2(t)$  by  $\varphi_i, i=1, 2, \dots$ . An interval  $\varphi_i$  for some  $i$  starts when  $x_1(t)$  is strictly starved and ends when  $x_2(t)$  reaches  $h_2$  and  $t \in I_1$ . Define  $I_2 = \{t | t \in \varphi_i, i=1, 2, \dots\}$ ,  $I_2^+, I_2^-, l(I_2), l(I_1), l(I_2^+)$  and  $l(I_2^-)$  are similarly defined as in

the precious section. We have

**Lemma 3** The system (1)~(3) with  $h_1$  perturbed, we have

$$L_T(h_1 + \Delta h, h_2, \alpha(t)) - L_T(h_1, h_2, \alpha(t)) = \frac{\partial L_T(h_1, h_2, \alpha(t))}{\partial h_1} \Delta h + o(\Delta h, \alpha(t)), \quad \text{a.s.} \quad (15)$$

where

$$\frac{\partial L_T(h_1, h_2, \alpha(t))}{\partial h_1} = \frac{1}{T} [l(I_1)c_1 - l(I_2)c_1 + l(I_2^+)c_2^+ - l(I_2^-)c_2^-], \quad \text{a.s.} \quad (16)$$

$$\lim_{\Delta h \rightarrow 0} E \frac{|\Delta h, \alpha(t)|}{\Delta h} = 0. \quad (17)$$

The proof is similar to that of Lemma 2 and is omitted.

By Lemma 3, the assertion of Theorem 1 for  $h_1$  holds. Thus, we have completed the proof of Theorem 1.

## 5 Numerical Examples

We now use Monte Carlo technique to generate a sequence of machine processes  $\alpha^1(t)$ ,  $\alpha^2(t), \dots, \alpha^k(t)$ . The strong law of large number and our theorem yield

$$\lim_{k \rightarrow \infty} \frac{1}{k} \sum_{i=1}^k \frac{\partial L_T(h, \alpha^i)}{\partial h} = E \frac{\partial L_T(h, \alpha)}{\partial h} = \frac{\partial J}{\partial h}, \quad \text{a.s.}$$

Thus,  $\frac{\partial J}{\partial h} = \frac{1}{k} \sum_{i=1}^k \frac{\partial L_T(h, \alpha^i)}{\partial h}$  is an unbiased estimate of  $\frac{\partial J}{\partial h}$ . Denote  $\frac{\partial J}{\partial h} = \left( \frac{\partial J}{\partial h_1}, \frac{\partial J}{\partial h_2} \right)$ , where

$$\frac{\partial J}{\partial h_j} = \frac{1}{k} \sum_{i=1}^k \frac{\partial L_T(h, \alpha^i)}{\partial h_j}, \quad j=1, 2 \quad \text{and} \quad \bar{J} = \frac{1}{k} \sum_{i=1}^k L_T(h, \alpha^i). \quad \text{We now present two examples.}$$

**Example 1** Let  $U=2$ ,  $d=1$ ,  $c_1=1$ ,  $c_2^+=2$ ,  $c_2^-=10$ ,  $p_1=p_2=0.1$ ,  $r_1=r_2=0.5$ ,  $T=360$  and  $k=100$ .  $\xi_i \sim 1/p_i e^{-p_i t}$ ,  $\eta_i \sim 1/r_i e^{-r_i t}$ ,  $i=1, 2$ . We obtain the following simulation results,

$h_1$	$h_2$	$\partial J / \partial h_1$	$\partial J / \partial h_2$	$\bar{J}$
4	3.6	-0.091701	0.024428	18.222662
4.3	3.6	0.025260	0.023551	18.213660
4.2	3.5	-0.011006	-0.002164	18.211904

**Example 2** Let  $r_1=r_2=0.2$ , the other parameters remain the same as in Ex. 1. Then the simulation results are

$h_1$	$h_2$	$\partial J / \partial h_1$	$\partial J / \partial h_2$	$\bar{J}$
25	21	-0.114213	0.091016	77.607500
26	20	-0.052303	0.080445	77.392441
26	19	-0.050178	-0.003604	77.365894

The above examples show that the gradient estimates indeed lead to the minimization of the cost functional.

**Remark** It is not difficult to extend the results presented in this paper to  $N$ -machine serial production line. The only difference is on the rules of perturbation generation, propagation and change. In addition, the assumption of exponential distributions of machine fail-



ure and repair isn't necessary.

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## 不可靠制造系统的一种控制策略的参数最优化

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**摘要:** 本文研究生产单类工件的两台串级机器的系统, 机器是不可靠的. 系统采用 Surplus Control 策略, 该策略以每台机器的一个阈值作为控制参数. 基于扰动分析方法, 我们提出了一种简单的算法用于估计系统费用函数对于控制参数的梯度, 并证明了估计的无偏性, 仿真例子验证了算法的有效性.

**关键词:** 制造系统; 扰动分析; 无偏估计; 阈值控制

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